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Course Title Curriculum and Instruction 15:310:500 Fall 2021 3 Credits

Instructor Name: Lennox H. Small Ed.D.	Email address
Phone Number	Location
	Class Meeting Times_Online - Canvas
Office Hours: 5:30 pm to 7:00 pm	Prerequisites or other limitations:
9/15, 9/29, 10/6, 10/20, 11/3, 11/17,	
12/1	
Mode of Instruction: ¹	Permission required:
Lecture	_X_ No
Seminar	Yes
Hybrid	Directions about where to get permission
_X Online	numbers:
Other	

Learning goals²

This course is designed to align with N.J.A.C. 6A:9B-12.5 Principal and the Professional Standards for Educational Leaders 2015, detailed in N.J.A.C. 6A:9-3.4 Professional Standards for School Leaders:

- 1. Mission, Vision, and Core Values
- 2. Ethics and Professional Norms
- 3. Equity and Cultural Responsiveness
- 4. Curriculum, Instruction and Assessment
- 5. Community of Care and Support for Students
- 6. Professional Capacity of School Personnel
- 7. Professional Community for Teachers and Staff
- 8. Meaningful Engagement of Families and Community
- 9. Operations and Management
- 10. School Improvement

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Standard 1. Mission, Vision, and Core Values

Effective educational leaders develop, advocate, and enact a shared mission, vision, and core values of high-quality education and academic success and well-being of *each* student.

Standard 2. Ethics and Professional Norms

Effective educational leaders act ethically and according to professional norms to promote *each* student's academic success and well-being.

Standard 3. Equity and Cultural Responsiveness

Effective educational leaders strive for equity of educational opportunity and culturally responsive practices to promote *each* student's academic success and well-being.

Standard 4. Curriculum, Instruction, and Assessment

Effective educational leaders develop and support intellectually rigorous and coherent systems of curriculum, instruction, and assessment to promote *each* student's academic success and well-being.

Standard 5. Community of Care and Support for Students

Effective educational leaders cultivate an inclusive, caring, and supportive school community that promotes the academic success and well-being of *each* student.

Standard 6. Professional Capacity of School Personnel

Effective educational leaders develop the professional capacity and practice of school personnel to promote *each* student's academic success and well-being.

Standard 7. Professional Community for Teachers and Staff

Effective educational leaders foster a professional community of teachers and other professional staff to promote *each* student's academic success and well-being.



Standard 8. Meaningful Engagement of Families and Community

Effective educational leaders engage families and the community in meaningful, reciprocal, and mutually beneficial ways to promote *each* student's academic success and well-being.

Standard 9. Operations and Management

Effective educational leaders manage school operations and resources to promote *each* student's academic success and well-being.

Standard 10. School Improvement

Effective educational leaders act as agents of continuous improvement to promote *each* student's academic success and well-being.

This course is also designed to align with 2016 CAEP (Council for Accreditation of Educator Preparation) Standards for Advanced Programs:

Standard A. 1. Content and Pedagogical Knowledge The provider ensures that candidates for professional specialties develop a deep understanding of the critical concepts and principles of their field of preparation and, by completion, are able to use professional specialty practices flexibly to advance the learning of all P-12 students toward attainment of college- and career-readiness standards.

Candidate Knowledge, Skills, and Professional Dispositions

A.1.1 Candidates for advanced preparation demonstrate their proficiencies to understand and apply knowledge and skills appropriate to their professional field of specialization so that learning and development opportunities for all P-12 are enhanced, through:

- Applications of data literacy;
- Use of research and understanding of qualitative, quantitative and/or mixed methods research methodologies;
- Leading and/or participating in collaborative activities with others such as peers, colleagues, teachers, administrators, community organizations, and parents;



• Application of professional dispositions, laws and policies, codes of ethics and professional standards appropriate to their field of specialization.

Evidence of candidate content knowledge appropriate for the professional specialty will be documented by state licensure test scores or other proficiency measures.

Course catalog description: 15:310:500 Curriculum and Instruction (3)

Integrated view of problems of curriculum and instruction at the elementary and secondary levels, including the various roles of the professional teacher, problems of curriculum design, and interrelationships between current issues and social forces.

Grading policy

35% Comprehensive Curriculum Construction

25% Threaded Discussions

20% Critical Reaction papers

20% Reflective Journal Entries

Texts

Glatthorn, Allan. Curriculum Leadership: Strategies for Development and Implementation. Los Angeles. Sage. 2019.

ISBN 978-1-5063-6317-2

Rosen, Larry D. 2010. Rewired: Understanding the iGeneration and the Way They Learn. New York, New York: Palgrave Macmillan. 2010.

ISBN-13: 978-0-230-61478-9

Assignments³:



Course Requirements

- Critical reading of texts
- Thoughtful participation in Threaded Discussions
- Assigned papers
- Reflective Journal entries
- Design an Interdisciplinary Course based on information gleaned from taking this course

Threaded Discussions

Threaded Discussions are a key component of this course, as they are the sole platform for you to engage with your peers regarding the assignments. Your objective is to post thoughtful responses to the questions, while also responding to your peers' posts. This could include using research to support your position on a particular topic.

You must post your response to the question and one response to a peer in the group. I will use a rubric to grade your discussion.

Papers

Papers should focus on your critical analysis of the readings' significance, what is implied and how those implications will manifest in your practice as an administrator. The papers are not a synopsis of the reading. It is important that the richness of your ideas is not diluted by grammatical and spelling errors; proofread. Remember to respond through the lens of an administrator. I will use a rubric to grade your papers. The Response should be 250 to 400 words.

Reflective Journal Entries

This is your opportunity to address middle school curricular issues that are important to you or raise questions specific to your particular area of interest. Entries may be based on readings or discussions or totally independent. Running reflections on the readings, discussions, and the direction of the profession would be appropriate entries for the reflective journal. Challenge yourself to think about what this means when it is in practice.

I will use a rubric to grade the journal entries. The entry should not exceed 250 words.



Comprehensive Curriculum

This is the culminating activity for the course. By applying the knowledge gleaned throughout the semester, you will have an opportunity to design a curriculum for a middle school course of your choice. Your design should take into consideration all of the salient points raised in the readings and discussions. Where applicable, your design should also reflect your understanding of the Professional Standards for Educational Leaders.

Assignments will not be collected after the due date.

Canvas Inbox should be used to communicate individual issues. Do not use the email address. Office hours are also another means of communication.

Academic Integrity Policy: Any violation of academic honesty is a serious offense and is therefore subject to an appropriate penalty. Refer to http://academicintegrity.rutgers.edu/ for a full explanation of policies.

Course Schedule

Week	Assignments & Readings
Unit I: Students'	Reading/Viewing: Read Chapters 1 and 2 of Rewired (Rosen) and
Voices	view https://www.youtube.com/watch?v=OadZpUJv8Eg
	"Somewhere in America" (2014)
September 1st to	
October 2nd	
	Discussion Thread Topic: When listening to and reading the
	student voices, what makes you most concerned and why? As a
	school leader, where do you begin to address these concerns?
	Due by: September 10th
	Reflective Journal
	Due by: September 17th
	Suc sy. september 17th
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	Critical Reaction Paper: Based on the reading and the video, how
	would you define curriculum? Based on the reading and video, what is the purpose of the curriculum? Use the texts to support
	your ideas.
	Due by: October 1st
Unit II:	Reading: Part I of <i>Curriculum Leadership</i> (Glatthorn); Chapters 3
Foundations of	and 4 of <i>Rewired</i> (Rosen)
Curriculum	Discussion Thread Topic : The 1974 renewal and extension of the
October 2nd to	Bilingual Education Act has resounding curricular implications
October 22nd	today. Discuss this act's ideal impact on the development of
	curriculum today. Moreover, how might Rosen's assertions
	regarding the explosion of wireless mobile devices assist us as
	instructional leaders when considering curriculum and instruction
	in Bilingual Education?
	Due by: October 8th
	Reflective Journal
	Due by: October 15th
	Critical Analysis Paper: As an instructional leader, with which
	curriculum theory are you most aligned? Why? What are the
	strengths of that theory? What are its short falls, and how would
	that manifest in your leadership as an instructional leader?
	Research and read one article that would assist you in growing in
	this area. Include a link to the article in your paper.
	Due by: October 22nd
Unit III:	Read Parts II and III of Glatthorn and Chapters 5 and 6 of Rosen.
Curriculum Processes	
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October 23rd to	Wetch: "De Schools Vill Creativity."
	Watch: "Do Schools Kill Creativity"
November 19th	https://www.ted.com/talks/sir_ken_robinson_do_schools_kill_cr
	eativity?language=en
	Discussion Thread Topic: Where are threats of inequity in both
	curriculum and instruction? As instructional leaders, how do you
	proactively guard against them? How do the concepts of the video
	relate to the threats of inequity in curriculum and instruction?
	Due by: November 5th
	Reflective Journal
	Due by: November 12th
	Critical Reaction Paper: Revisit the video from Unit I. Examine the
	NJSLA for Eleventh Grade in Reading, Writing, Speaking and
	Listening, and Social Justice. According to what the students
	shared, identify two standards from THREE of these strands that
	were not addressed (a total of six standards). As an instructional
	leader, what steps will you take to address this from the
	standpoints of both curriculum and instruction?
	Due by: November 18th
Unit IV: Current	Read Part IV of Glatthorn and Chapters 7-9 of Rosen
Trends in	
Curriculum	Discussion Thread Topic: What do you believe are the most
	challenging resources for
November 19th to	an instructional leader to manage during the development of
December 13th	curriculum and during
	implementation through instruction? How has the rise of virtual
	instruction in 2020 and 2021 impacted these resources?
	Remember that resources are time, space, finances, personnel and
	relationships.
	Due has Newsysher 22 at
	Due by: November 23rd



Reflective Journal

Due by: December 2nd

Interdisciplinary Curriculum Paper:

Rutgers GSE is committed to preparing educators to serve in any community and to advocate for equity and social justice. Build an interdisciplinary course that addresses some aspects of social justice. Upon what theory is it based? What content areas are you using to build this course? Why? What key standards are you addressing? How will learning be assessed? What are the learning objectives for this course?

Due by: December 13th